

# Towards Simulation of Organizational Norms

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## Outline

### Introduction

Research Goals

### State of the Art

Norm definitions in literature

### AOR Simulation Language

Briefly about ER/AOR Simulation Language

### Achieved Results

AOR Organizational Normative concepts

University - a Normative Organization Case Study

### Conclusions and Future Works

Ongoing Works - Thank you!

## Research Goals

### Main Goals and sub-goals:

- Model and Simulate organizational norms which constraint the agents behavior in the context of organizational business processes
- Extend the Agent-Object-Relationship (AOR)<sup>1</sup> Simulation Language with Organizational and Normative constructs
- analyze the existing semantics and usage of the normative concepts originating from the social philosophy, organizational theory and AI/MAS fields
- extract/decide on an ontology of normative constructs for human organizations
- express the norm ontology using the UML meta-language
- adapt the norm ontology to the AOR simulation language
- find solutions for the end-implementation languages such as: Java/JavaScript

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<sup>1</sup>AOR - <http://aor-simulation.org>

## Research Goals

### Challenges:

- defining the concepts of **organizational norms** by unifying the diverse terminologies under the same semantics
- synthesize the concepts needed for modeling organizational norms and NOT for modeling any manifestation of social norms
- consequently, we do not consider:
- any kind of social norms which targets the informal normative layer (or cultural layer) of an organization e.g., table manners

## Norm Definition

Encyclopedia Britannica relates the norm concept to its sociological roots as **a rule or a standard of behavior shared by members of a social group.**

## AI Approaches

### The norm concept:

- is a formal specification of a deontic statement that aims at regulating the life of software agents and the interactions among them
- takes the form of an obligation, a permission or a prohibition
- it is represented with some dialect or extension of deontic logic

## MAS Approaches

- (Wooldridge, Jennings, and Kinny 1999), (Omicini 2001), (Zambonelli, Jennings, and Wooldridge 2003), (Dignum 2004) - the norm concept is **indirectly referred and mixed with the concept of role**, usually understood as a set of **permissions/prohibitions**
- (Wooldridge, Jennings, and Kinny 2000) and (Cabri, Leonardi, and Zambonelli 2003) - add to the role concept the set of **duties**
- (Wagner 2003) - introduces the deontic logic of the AOR modeling, as the set of **duties** and **rights** to perform certain actions
- (Grossi, Aldewereld, and Dignum 2006) - consider **duties and permissions**, but also emphasize the concept of **regimentations** (e.g., prohibitions used to avoid serious damages caused by the non-compliance to the specified norms)
- (Figueiredo and da Silva 2011) - introduce **sanctions** which apply when a norm it is violated (e.g., punishments) and **rewards** received by the entities when a norm it is fulfilled

## Social Philosophy Approaches

### Norms are:

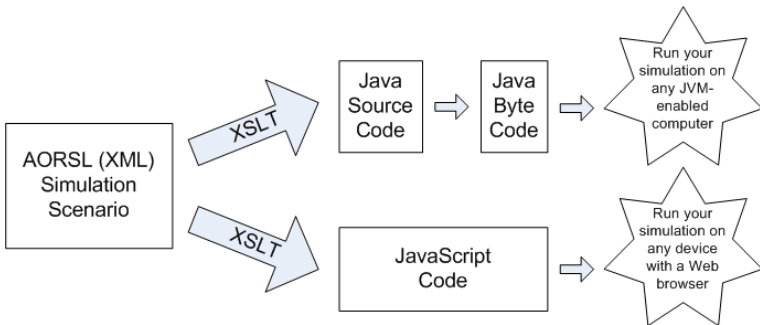
- (Searle 1995) - (1) **regulative rules** - stipulate correct behavior when certain social actions are performed (e.g., obligations and permission rules); (2) **constitutive rules** - constraints regulating the creation/modification and deletion of social concepts
- (Tuomela 2002) - (1) **rule norms** - formal when enforced through institutions (e.g., university laws) and informal (e.g., family rules established by parents for their children); (2) **social norms** - collective acceptance and mutual expectations (e.g., table manners)
- (Bottazzi and Ferrario 2009) - (1) **normative descriptions**; and (2) **technical norms** which describe the correct procedure to perform certain tasks

## Generalities about ER/AOR Simulation Language

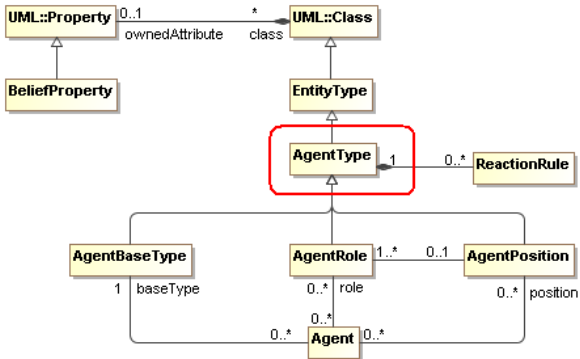
- it supports both basic DES models without agents, also called Entity-Relationship (ER) simulations, and complex agent-based simulation models with agents having (possibly distorted) perceptions and (possibly false) beliefs, called Agent-Object-Relationship (AOR) simulations
- distinctive features of the ER/AOR Simulation framework are: (1) its high-level rule-based simulation language ER/AOR simulation language; and (2) an abstract simulator architecture and execution model
- both the behavior of the environment (its causality laws) and the behavior of agents are modeled with the help of rules, which support high-level declarative simulation modeling

## AOR Simulation Language ... a MDA Approach

- the simulation scenario is expressed with the help of the XML-based ER/AOR Simulation Language

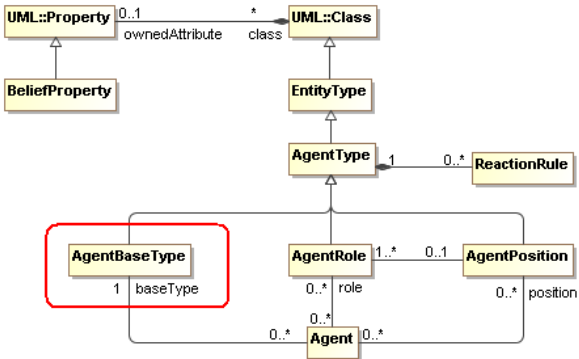


## AOR - Agent Types



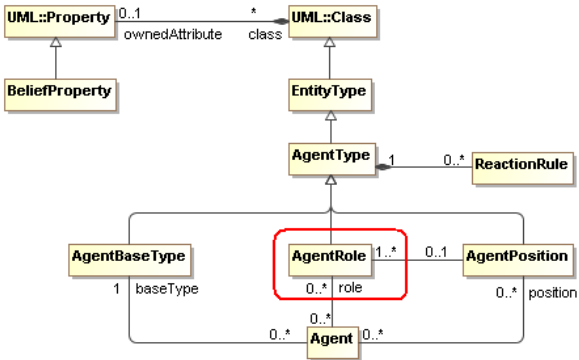
- defines the common set of properties, UML::Property class, and behavior expressed by means of ReactionRule(s) for all agent type's instances
- Q: why cognitive agents ? R: because the norm is a social concept embodied in ones actions, beliefs or feelings

## AOR - Agent Types



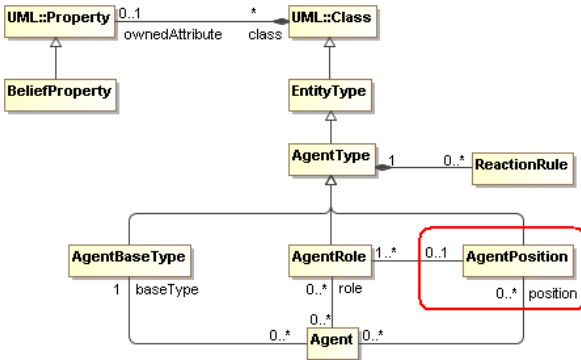
- defines the fundamental characteristics of the agents
- provides the identity criterion for its instances, therefore it is mandatory

## AOR - Agent Types



- defines common characteristics of the agent roles (is a concept type)
- represents the functions that are performed by human agents, members of the organization, on behalf of the organization
- is a constitutive element of any organization, but it is temporal
- there may exist some dependencies relationships: (1) among roles - disjunctive/conjunctive roles; and (2) between a role and a base type

## AOR - Agent Types



- defines the common characteristics of the agent positions (is a concept type)
- human agents may assume certain positions within the hierarchy of the organization they belong to
- one position aggregates at least one agent role

## How do we define an Organization ?

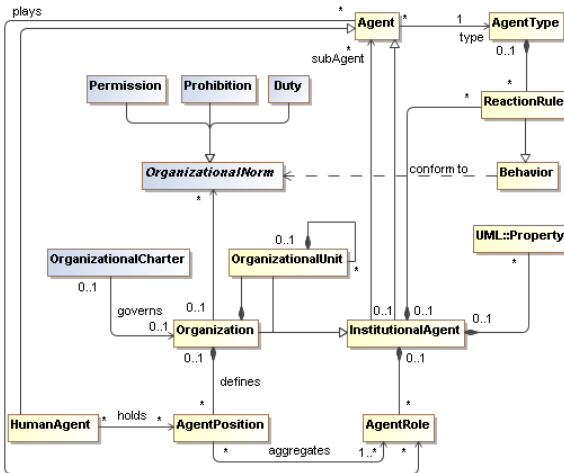
### An organization is:

- an institutional agent with organizational units and human actors as subagents that participate in business processes involving other agents, which are possibly affiliated with other organizations.

We distinguish between:

- institutions represented by the *InstitutionalAgent* concept, e.g., family
- organizations represented by the *Organization* concept and their sub-unities, e.g., university and its organizational units: senat, faculties, presidential body and so on

## How do we define an Organization ?



## Organizational Charter

- defines a set of commonly agreed conventions or descriptive norms which are responsible for creating the entire structure of one organization
- governs the Organization together with its positions and corresponding roles sets
- may include ad-hoc norms which are used to prescribe certain behavior to accomplish certain tasks
- the norms it contains are not susceptible to violations, and therefore they do not attract punishments or rewards

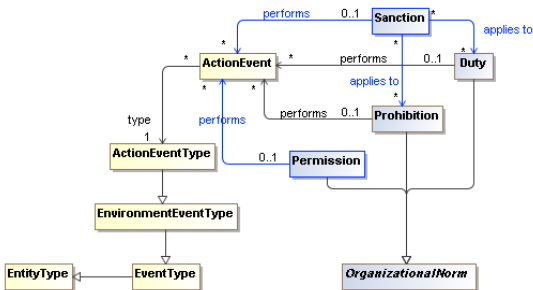
### Example

One could not:

- name a new staff member of the Chair
- dismiss one staff member of the Chair

if the rules of structuring a Faculty's Chair into roles and positions did not exist.

## Organizational Norms (1)



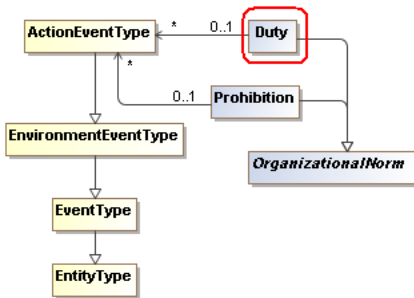
- stipulate constraints on the agents behavior by means of reaction rules
- are valid during a particular time interval, therefore their validity is influenced by their association with some specified "due time"
- the agents react to all the events triggering a specified reaction rule from the behavior set and they perform all the actions scheduled by the reaction rule
- the reactive behavior of the agents enforces the execution of all specified norms, so norm violations do not exist

## Organizational Norms (2)

### Formalization of AOR Norms

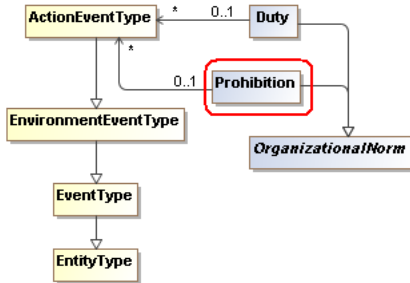
- $p \rightarrow q$ , where  $p$  and  $q$  represent state structures, e.g., properties, conditions and event occurrences
- read: whenever  $p$ , then after some time  $q$
- under AOR semantics: the reaction to a triggered event, by performing some actions **after some time**
- **after some time** - the actions implied by the organizational norm may be scheduled for execution as a result of a reaction rule chain

## Organizational Norms: Duties



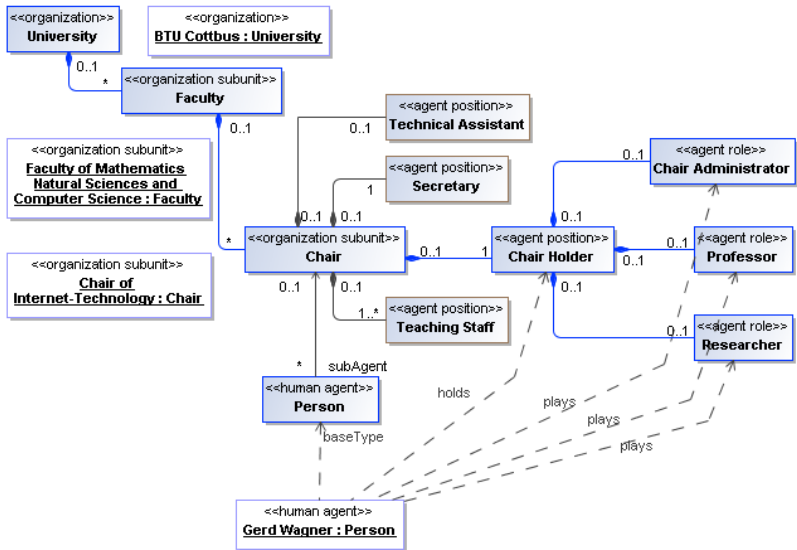
- duties are expressed in terms of reaction rules and specified at the level of human agent types, organizations, roles, or positions
- under AOR semantics: the duty to react to certain events - for each defined duty, there must be at least one reactive rule which handles each type

## Organizational Norms: Prohibitions



- prohibitions are disjunctive with respect to the permissions - everything that is not forbidden it is allowed
- we model prohibitions and only indirectly refer to permissions
- prohibitions can be seen as alarm signals pointing out the negative consequences caused by their hypothetical violation

# University - a Normative Organization Case Study



# University - a Normative Organization Case Study

## Organizational Charter

- defines the entire structure of the University in terms of organizational units, positions and roles

## Examples of Organizational Norms

- duty: Each Chair Holder has the duty to organize study courses and examinations.
- duty: Each Chair Holder has the duty to coordinate the research within the Chair.
- prohibition: It is forbidden for every BTU PhD student to not finish his/her doctorate thesis within six years.
- prohibition: It is forbidden for every BTU employee to refuse to accomplish his/her work duties without a professional justification.

## Conclusions and Future Works

- we described a proposal for enhancing the AOR simulation language with a normative layer for the organizational structure
- the presented approach is limited to some default normative behavior exposed at the level of agent/position/role types: (1) the duty/prohibition to react to some triggering events; and (2) the duty/prohibition to perform some actions

### Future Works:

- formalize the AOR organizational norms
- investigate the AOR organizational norms under the proactive behavior of the agents (agents are not enforced to react to events/agents may choose to perform actions which are prohibited)
- adapt the envisioned norm ontology to our AOR simulation language

## QUESTIONS ?

# Towards Simulation of Organizational Norms

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**Thank you for your attention!**

**Simurena Web-portal** <http://portal.simulario.de>

**AOR-JavaSim** <http://code.google.com/aor-javasim/>

